

Annex C: Anchor Operator and Partner Operator Schemes

1 The Anchor Operator (AOP) scheme supports operators to offer quality and affordable preschool programmes, including in new housing areas. The Partner Operator (POP) scheme supports childcare operators to improve the quality and affordability of childcare at POP centres. Both schemes require operators to keep their fees within prescribed fee caps and to achieve quality criteria, such as attaining the Singapore Preschool Accreditation Framework (SPARK) certification and ensuring continuing professional development for their early childhood (EC) professionals.

Anchor Operator scheme

2 The AOP scheme started in 2009, and was further enhanced in 2014, when five AOPs were selected through an open and competitive process. The current contract term for AOPs will end in 2022. As of August 2019, there are 572 centres run by the following AOPs:

- a. E-Bridge Pre-School
- b. My First Skool
- c. MY World Preschool
- d. PCF Sparkletots Preschool
- e. Skool4Kidz

3 AOPs are required to set fees for Singapore Citizen children no higher than the following caps:

Programme	Fee Cap (before GST)
Full-day childcare	\$720
Full-day infant care	\$1,275
Kindergarten	\$160

Partner Operator scheme

4 The POP scheme started in 2016, with 23 operators selected through an open and competitive process. The current term for POP centres ends in 2020. As of August 2019, there are 250 centres under the POP scheme, and are run by:

- a. ACE @ Work
- b. Agape Little Uni.
- c. Alliance First
- d. Bright Juniors Pte. Ltd.
- e. Bright Kids
- f. Busy Bees Singapore Pte. Ltd.
- g. Carpe Diem Holdings Pte. Ltd.
- h. Faith Educare Centre

- i. Ichiban Montessori
- j. Just Kids
- k. Learning Kidz
- l. Kidz Meadow Childcare and Development Centre
- m. Nurture Education Group
- n. Perdaus
- o. Persatuan Permudi Islam Singapura
- p. Presbyterian Community Services
- q. Safari House Preschool
- r. Spring Brainy Kidz
- s. Star Learners Child Care
- t. Sunflower Childcare Group
- u. The Little Skool-House International Pte. Ltd.
- v. Thye Hua Kwan Moral Society
- w. Young Women's Christian Association of Singapore

5 POP centres are required to set fees for Singapore Citizen children no higher than the following caps:

Programme	Fee Cap (before GST)
Full-day childcare	\$800
Full-day infant care	\$1,400